CURRICULUM VITAE

PERSONAL INFORMATION



Surname:

TOMASELLI

Name:

Salvatore

Date of birth:

March 28, 1961

Nationality:

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SHORT BIO

Graduated in economics in 1984 at the *Università di Palermo* (Italy), from 1985 to 1989 attended different postgraduate programs at *Università Bocconi*, Milan (Italy). From 1992 to 1998 attended the **PhD Program in Business Administration at IESE Business School**, Barcelona Spain. Special fields Business Strategy and Family Business.

Professor of Business Policy at the "Università di Palermo" (Italy), he is currently entitled of the courses in Business Policy, Planning and Control Systems and Family Business Governance and Strategy. He is also encharged to design and co-ordinate the Education Program on Entrepreneurship of the Università di Palermo. In April 2015 has been visiting professor of Family Business Strategy and Governance at the Beijing Institute of Technology.

A globetrotter expert in Family Business, developed a reach consulting and academic experience throughout Europe, Latin America and, more recently, China and Indonesia, both in co-operation with top ranking consulting companies and as a free lance consultant.

His professional competence covers different topics in family business among which education of subsequent generation, composition and functioning of governance bodies, ethics and values in family businesses, Family Protocols and include also strategic management, entrepreneurship, organizational design, boards of directors, control systems.

Since July 2015 is Consultant of IFC — World Bank Group for Family Business Governance. Partner of the "Family Business Consulting Group Espana" until 2013, in 2014 co-founded "Family Business Consulting Group Costa Rica". Member of the advisory board of the "Family Angels" program established by "BCN Business Angels" to support innovation in Family Businesses through networking with start-ups and new ventures, Barcellona (Spain). Board member of the academic incubator of the University of Palermo. Invited member of UniCredit Territorial Community.

Founding member and fellow of IFERA (International Family Enterprise Research Academy), where he served as a board member from foundation until 2011; in 2015 has been appointed as Vice President for Finance in the Board of EURAM (European Academy of Management); in 2015 has been appointed as representative of the Università di Palermo in the Scientific Committee of CERISDI.

Since 1993 co-operates with the Family Business Chair at IESE Business School, Barcelona (Spain); since 1997 co-operates with the Department of Strategy at SDA Bocconi, and the AIdAF-EY Chair Fof Strategic Management in Family Business at Bocconi University; moreover has well established co-operations with other academic institutions, among which Escuela de Administracion de Empresa (EAE), Barcelona (Spain); Universidad de Palermo, Buenos Aires (Argentina); Politecnico de Monterrey, Mexico; UCLan Cyprus (Cyprus); Zhejang University, Hangzhou (China); Beijing Institute of Technology, Beijing (China).

A member of the editorial board of the Family Business Review until December 2013, he is currently reviewer of the Family Business Review, the Journal of Family Business Strategy, the International Journal of Entrepreneurial Behaviour and Research. Is Supervising Editor of the Journal Of Sport Sciences And Law (ISSN 1974-4331), member of the Consejo Editorial of Archipelago www.empresafamiliar.com.

The author of a number of papers, articles and books, mainly in the area of family business. In 1993 and 1999 received the FBN Award for the best research paper presented at the FBN Annual World Conference.

STUDIES

1979-1984	Degree in Economics, University of Palermo (Italia).
1985	"Course in Didactics for joung professors", Academia Italiana di Economia de Impresa (AIDEA).
1985-1986	"Intensive Course of Directional Development", SDA Bocconi, Milan.
1987	Course "Marketing management for consumer goods", SDA Bocconi, Milan.
1989	Course "Systems Dynamics and Simulation Models for Business Strategy", SDA Bocconi, Milan.
1992-1998	Philosophy Doctor in Business Administration, IESE Business School, Universidad de Navarra (Barcelona, Espana) Special fields Business Policy, and Family Business. Thesis "The Role of the Board of Directors in Training Young Family Members in Family Businesses". Thesis Director Prof. Miguel Angel Gallo

LANGUAGES

Mother tongue: Italian.

Foreign Languages:

	Listening		Reading		Speaking		Writing	
English	C2	Advanced	C2	Advanced	C2	Advanced	C2	Advanced
Spanish	C2	Advanced	C2	Advanced	C2	Advanced	C2	Advanced
French	B1	Intermediate	В1	Intermediate	В1	Intermediate	B1	Intermediate
	According to the Common European Framework of Reference for Language Learning, Teaching, Assessment					r Languages:		

PRESENT ACADEMIC STATUS

- Associate Professor of Business Policy at the University of Palermo, since 2001.
- Scientific Co-operation with the Family Business Chair at IESE, Barcelona (since 1994).
- Scientific Co-operation with the Department of Strategy at SDA Bocconi, and the AldAF-EY Chair University (since 1997).

His areas of specialization include strategic management, organizational design, boards of directors and different topics on family business, among which education of subsequent generation, composition and functioning of governance bodies, ethics and values in family businesses, and Family Protocols.

ACADEMIC EXPERIENCE

- Contract Professor at Ce.Ri.S.DI. (Centre fo Research and Studies in Business Administration Palermo). Since 1994.
- Contract professor ISIDA Palermo. 2009-2013
- **Visiting Professor** at EAE Escuela de Administracion de Empresa. Barcelona. Spain. Teaches the module "Factores de Continuidad de la Empresa Familiar" within the "Programa MBA Entreprenurship and Family Business" (since 2008).
- Visiting Professor of Family Business at Beijing Institute of Technology, April 2015.
- Contract Professor at the Strategy Department of Università Bocconi, Milan (1999-2001).
- Researcher of Business Policy at the University of Palermo, 1996 2001.
- Researcher (CE.RI.S.DI. Centre fo Research and Studies in Business Administration Palermo, 1990-1993).
- Teaching activities carried on in co-operation with various educational institutions, with both national and international scope, mainly addressed to post-graduate students and executives from Private and Public Businesses, and from Public Administrations. In the field of "family business" teaching activities have been carried on both in Europe and in Latin America.

• Lecturer (University of Palermo, Italia, 1986-1995)

SCIENTIFIC ACTIVITY

Main areas of investigation about family businesses have been composition and functioning of governance bodies, ethics in family businesses, education of subsequent generation, and Family Protocols.

Presentations in Italian national conferences (a selection)

2003	Speech "The Value and Values of Family Businesses", AidAF (Associazione Italiana delle Aziende Familiari) Conference "Family Businesses for the development of Southern Italy". Palermo, October 21th 2003.
2004	Speech "Family businesses between stagnation and development", AidAF (Associazione Italiana delle Aziende Familiari) Conference. Palermo, May 21th 2004.
2005	Chairman AidAF (Associazione Italiana delle Aziende Familiari) Conference "Competitive and Strategic Challenges for Family Businesses". Palermo, January, 28th 2005.
2005	Chairman AidAF (Associazione Italiana delle Aziende Familiari) Conference, "Communication and conflict in Family Businesses". Palermo (Steri), April 18th 2005.
2005	Co-chairman (co-chair Cristiana Compagno, Università di Udine) Workshop "Generational Education". 1st National Congress (AidAF). Milan, November 11-12 2005.
2005	Speech Workshop SMEs the challenge of growth. Confindustria Palermo. Palermo, November 25 2005.
2007	Speech Workshop The "Integral development" of Businesses. Università di Palermo. Palermo, November 11 2007.
2008	Speech Workshop Managing Human Resources in Family Businesses AldAF & Inaz. Palermo, May 15 2008.
2008	Speech - National Congress (AidAF). 2008. Naples, September 12-13 2008.
2012	Speech - National Congress (AidAF). 2012. Verona, November 16-17 2012.

Presentations in International conferences

2003	Key note "A Organização, para a Mudança, da Familia Detentora de Patrimonios
	Empresarios". III Congresso Nacional da Associação Portuguesa das Empresas
	Familiares (APEF).

2004 Chairman Parallel Session on "Governance and Management in the Family

Business" nell'ambito del IFERA 4th Annual Research Conference presso la Jönköping International Business School (JIBS), Svezia 26-27 Marzo 2004. Chairman del Research Forum IFERA-FBN 2004, Copenhagen September 8-2004 11 2004. 2004 Speech "Family Protocols in Spain: a survey on 10 years of experience", (Coautore Prof. Miguel Angel Gallo, IESE) Research Forum IFERA-FBN 2004, Copenhagen September 8-11 2004. 2004 Workshop "Writing Implementing and Maintaining Family Protocols in an Unstable World". 15th FBN World Conference, Copenhagen September 8-11 2004 Chairman Parallel Session on "Value System". IFERA 5th Annual Research 2005 Conference, IESE Business School, Universidad de Navarra. Barcelona April 13-15 2005. 2005 Workshop "Family Business Database Creation: An International Research Project". IFERA 5th Annual Research Conference. IESE Business School, Universidad de Navarra. Barcelona April 13-15 2005. 2005 Key note "El choque generacional en la empresa familiar y la profesionalizacion como herramienta conciliatoria". 1er Congreso Nacional de Empresas Familiares della Colombia. Bogotà, Camara de Comercio. May, 19-20 2005. 2007 Chairman Parallel Session on "Entrepreurship and Family Business" nell'ambito della Conferenza Internazionale Strategic Management Society Università di Catania. 23 25 Maggio 2007. 2007 Main Speaker 1er Congreso de la Empresa Familiar de Latino America. Santafè, Agrentina. November 26-27 2007. Key Note Preparar a los miembros de la familia para ser consejeros. 2008 Associació Catalana de la Empresa Familiar. Barcelona, Spagna. March 11 2008. 2008 Kev Note IV Encuentro de Formacio Familia y Empresa. Family Business Consulting Group International-Spain. Valencia, Spagna. April 24-25 2008. Key Note La Empresa Familiar como comunidad de personas. Associació 2009 Catalana de la Empresa Familiar. Barcelona, Spagna. March 18 2009. 2010 Key Note at the Family Business Summit – Bogotà e Medellin (Colombia) March 25 - 26 2010. 2010 Key Note Balance entre Directivos Familiares y No Familiares en las Empresas Familiares – Associació Catalana de la Empresa Familiar. Barcelona, Spagna. April 9 2010. 2011 Workshop Taking Over Before 40: How to Disseminate Down Family Values Without Grev Hair? Global Family Séjour 2011. Transferring Family Values to the Next Generation: Challenges and Opportunities. IESE Business

School, in cooperation with the Liechtenstein Academy Foundation. Barcelona.

- Spain. May 18-20 2011.
- 2011 Chairman 11th Annual World Family Business Research Conference.

 Intelligence and courage family firms' vision in the era of economic turmoil. Theory practice policy. Università di Palermo, Palermo, Italia, June 28 July 1st 2011.
- 2012 **Key Note VI Encuentro de Formacion Familia y Empresa.** Family Business Consulting Group International-Spain. Università di Palermo, Italia. May 16-18 2012.
- 2012 Key Note Relaciones entre familia y empresa.

 Compromiso multigeneracional. Congreso de Empresas Familiares del Agro.

 Facultad de Agronomía Universidad de Buenos Aires. December 2 -3 2012.
- 2013 Panelist Plenary Session 2013 Consejo Nacional Banorte. "Impulsando el Desarrollo del Mexico". Mexico D.F. Mexico. Nevember 5 2013.
- 2013 Key Note "Innovación y espíritu emprendedor para la continuidad de las empresas familiares". XV Trobada Associació Catalana De L' Empresa Familiar. Barcelona, Spagna. November 29 2013.
- Key Note V Family Business Day: "Re-inventing the Business across generations" "Does every generation need to reinvent itself and the business? What are possible strategies for the family and the business? How can families welcome new generations into the familybusiness?" INSEAD Les Henokiens. June 14th, 2014.
- Key Note "Cultural Challenges and the Long Lasting Dvelopment of Family Businesses". 10th International Symposium of Entrepreneurship and Family Business Traditional Culture and Growth of the Family Business" School of Management Zhejiang University Hanzhou (Zhejiang Province. China). November 13-14th, 2014.
- 2014 Key Note "Developing Long Lasting Family Businesses: Challenges to the second generation". International Forum on Family Business School of Management Zhejiang University Xixi (Zhejiang Province. China). November 15th, 2014.
- 2014 Key Note "El Impacto de la Planificación Estratégica en el Empresa Familiar". 2^{do} Congreso de Empresa Familiar. Cámara de Industrias de Costa Rica. November 27th, 2014.
- 2015 Key Note "Succession and Corporate Strategy and Governance in Family Businesses". Forum on Family Business Changzhou (China). April 17th, 2015.
- Key Note "Creating Conditions for Family Business's Longevity. The Role of the First and Second Generation". China 2015 Family Business Conference The Entrepreneurial Development of Family Businesses: Theory-Practice-Policy Perspectives. September 7th, 2015.
- 2015 Key Note at Panel Debate: Government Initiatives on Family Business
 Support. China 2015 Family Business Conference The Entrepreneurial

Development of Family Businesses: Theory-Practice-Policy Perspectives. September 8th, 2015.

Books

- Longevità e Sviluppo nelle Imprese Familiari: Problemi, Strategie e Strutture di Governo. Edizioni Giuffrè, Milan, Italy. 1996.
- The Role of the Board of Directors in Training Young Family Members in Family Businesses, "Colana Monografias" of the Family Business Chair, IESE, Barcelona, 1999.
- Success as a function of Love, Trust and Freedom co-authors Prof. Guido Corbetta e D.ssa Daniela Montemerlo (Università Commerciale Luigi Bocconi, Milano, Italia), Prof. Miguel Angel Gallo e Kristin Cappuyns (IESE, Universidad de Navarra), Prof. W. Gibb Dyer (Brigham Young University e Harvard Business School, USA), Dott. Salvatore Tomaselli (Università di Palermo, Italia) "Colana Monografias de la Catedra Impresa Familiar", IESE, Barcellona, Spagna.
- Protocolos Familiares: sus resultados, (co-author Prof. Miguel Angel Gallo IESE International Business School Universidad de Navarra, Barcelona, Spain), Fundación Rafael Escolá Ed., Bilbao, Spain, 2006.
- Il Patto di Famiglia. Edizioni Giuffrè, Milano, 2006.
- Scienze Umanistiche, Valori e Cultura d'impresa (Humanities, values and business culture). authors Vergara C., Tomaselli S., Escheri F., Marrone G., Garilli C. p. 1-256, Palermo: Università di Palermo Dream, Italy.2008.
- La Empresa familiar multigeneracional, (co-authors M.A Gallo, S. Klein, D. Montemerlo, S. Tomaselli y K. Cappuyns). EUNSA (Editorial Universidad de Navarra S.A.). Pamplona and Madrid. Spain. 2009.

Proceeding (Editor)

- Family Forms in the Wind of Change Research Forum Proceedings IFERA-FBN 2004, 15th Annual World Conference of the Family Business Network, 8-11 Settembre 2004, Copenhagen. Edited by Salvatore Tomaselli (Università degli Studi di Palermo) Leif Melin (Jonköping International Business School).
- Intelligence and Courage for the Development of Family Business. Theory, Practice, Policy. Proceedings 11th IFERA Annual World Conference. 30 Giugno 3 Luglio 2011, Palermo. Edited by Salvatore Tomaselli (Università degli Studi di Palermo) Fotograf & lythus Editori. ISBN: 978-88-95272-99-3

Articles

- Some relationships between key actors in the entrepreneurial succession process, Economia Aziendale, four monthly review of the Accademia Italiana di Economia Aziendale (Italian Accademy of Concern Economics), April 1991, Giuffrè, Milan (Italy).
- Working Paper Alcune evidenze empiriche dall'analisi sul campo nell'area catanese: le relazioni famiglia-impresa, final report of the investigation L'analisi dello sviluppo socio-economico dell'area industriale di Catania, copyright CERISDI.
- Working Paper Macro Perspectives in Organizational Theory: The New Institutional School. IESE
- Training the Next Generation in Family Businesses: A Possible Key Role for the Board of Directors, 4th Annual Conference of the Family Business Network, October 1993.
- Il Consiglio di Ammnistrazione nelle Imprese Familiari Italiane, Economia e Management, N. 3, 1996, pagg. 13-24. (Co-author Prof. Guido Corbetta).
- Boards of Directors in Italian Family Businesses, Family Business Review, Vol. IX, N.4, 1996, pagg. 403-421.
- The Role of the Board of Directors in Training Young Family Members in Family Businesses", 10th Annual World Conference of the Family Business Network, September 1999, Stockolm.
- Family Forms in the Wind of Change Research Forum Proceedings IFERA-FBN 2004, 15th Annual World Conference of the Family Business Network, 8-11 Settembre 2004, Copenhagen. Edited by Salvatore Tomaselli (Università degli Studi di Palermo) Leif Melin (Jonköping International Business School).
- Working Paper "Resultados de los Protocolos Familiares", co-author prof. Miguel Angel Gallo. Technical Note. IESE March 2000.
- Working Paper "Los Protocolos Familiares: 10 anos de esperiencia en Espana." (Co-author M.A. Gallo, IESE). Technical Note. IESE, Barcelona (Espana), DGN-603, May 2000.
- Working Paper "Formulacion e Implantacion del Protocollo Familiar, resultados." (Co-author M.A. Gallo, IESE). Survey in progress report presented in Rome, October 2001.
- Working Paper "Success as a Function of Love Trust and Freedom in Family Businesses". (Co-authors: K. Cappuyns, IESE; G. Corbetta, SDA Bocconi; G. Dyer, Brigham Young University; M.A. Gallo, IESE; D. Montemerlo, SDA Bocconi). Informe de investigacion presentado en la 12th Annual World Conference of the Family Business Network, Octubre de 2001, Roma.
- Que diferencia un Protocollo Familiar de éxito de otro fracasado? In "Maestros en Empresa Familiar Aula de la Empresa Familiar 2003" Coordinadora Cristina Aragòn. Publicaciones de la Universidad de Deusto San Sebastian Spagna, 2004.

- Il mediatore immobiliare dal "prodotto" alla "prestazione" grazie alla costellazione del valore, in FIMAA News Speciale n° 22 Marzo 2004.
- Family Protocols in Spain: a survey on 10 years of experience", presentate al Research Forum IFERA-FBN 2004, 15th Annual World Conference of the Family Business Network, 8-11 Settembre 2004, Copenhagen. (Co-autore Prof. Miguel Angel Gallo, IESE) Pubblicate nei proceedings del Research Forum.
- Writing Implementing and Maintaining Family Protocols, (Co-autore M.A. Gallo, IESE) in Family Business Research Handbook, Edward Elgar Publishers, UK. 2006.
- Exploring Options and Increasing Confidence in Turning "Stunted Growth" Firms Round: Trials with a Management Simulator (Co-autori C. Bianchi, Università di Palermo, Graham W. Winch, University of Plymouth, U.K). Presentato al 4th International Entrepreneurship Research Exchange Australian Graduate School of Entrepreneurship (AGSE) Brisbane, Australia. 2007
- Management Simulator as an Instrument to Aid Turning "Stunted Growth" Round in Family Businesses (Co-autori C. Bianchi, Università di Palermo, Graham W. Winch, University of Plymouth, U.K). SMS Special Conference on Entrepreneurship Catania 23-25 Maggio 2007.
- Article "Alcune considerazioni sullo sviluppo integrale delle aziende familiari" in Carlo Sorci (a cura di) Lo Sviluppo integrale delle Aziende. Giuffrè. Milano. 2007
- Article Sviluppo o nanismo? Verso una consapevole valutazione della crescita sostenibile
 e dei rischi di perdurante stasi dimensionale nell'impresa familiare: un approccio di
 "System Dynamics". In: Devecchi Claudio, Fraquelli Giovanni. Dinamiche di sviluppo e
 internazionalizzazione del family business. p. 211-226, Il Mulino, ISBN: 978-88-15-12682-5
 BIANCHI C, TOMASELLI S (2008).
- Article. Developing IRT Approach in the Area of Central Southern Sicily Through Governance and Strategic Planning. In: 3rd IRT International Scientific Conference Integrated Relational Tourism: Territories and Development in the mediterranean Area. Helwan Egypt, 24-25-26 Ottobre 2009, p. 671-679, PALERMO: Gulotta Editore, ISBN: 88-88276-18-1
- Article. **Prologue**. Co-author Daniela Montemerlo. In: *Intelligence and courage for the development of Family Business: Theory, Practice, Policy.* . p. XV-XIX, PALERMO: Fotograf & lvthns, ISBN: 978-88-95272-99-3, Università di Palermo, Sicily, 28 giugno 1 luglio, 2011.
- Article Alcune riflessioni sui piani strategici territoriali. In: Federalismo, riforme della contabilità e dei sistemi di controllo. vol. 53, p. 293-306, MILANO: Giuffrè Editore, Milano. ISBN: 8814173389. (2012).

- Article. Il riorientamento di alcune Patologie nella creazione di valore delle società di calcio professionistiche verso il bene aziendale. Coautore Cincimino S, Tomaselli S In: .Bianchi C, Cincimino S, Cosenz F, Faldetta G, La Rosa F, Paternostro S, Picciotto L, Ruisi M, Sorci A, Tomaselli S, Torcivia S, Vergara C. Il bene dell'azienda. vol. 50, p. 387-426, MILANO:Giuffrè Editore, ISBN: 9788814174247. (2012)
- Article. Combating illegal phenomena in professional football in Italy: the strengths and weaknesses of the actual model of governance. Coautore Salvatore Cincimino In: Sports: Economic, Management, Marketing & Social Aspects: Twelfth Annual International Conference on Sports: Economic, Management, Marketing & Social Aspects. Athens Greece, 9-12 July 2012.
- Article New model of governance of the football sector in Italy. The identification of some gaps for the overcoming of pathologies. Coautore Salvatore Cincimino, Francesca Carini. In: Contradictions in Public Management - Managing in volatile times. IRSPM (Interneational Research Society for Public Management) XVI Annual Conference. Roma, 11-13 April 2012
- Article "The Model of Governance of the Professional Football Sector in Italy: a Critical Analysis". Coautore Salvatore Cincimino. Rivista della Facoltà di Scienze Motorie dell'università degli Studi di Palermo, ISSN: 1974-4331 (2013).
- Article "The Nexus Knowledge-Market and Innovation in University Education: Lessons Learned from University Start Ups". Co-authors Umberto La Commare and Valeria Battaglia. Presented at the 13^ Annual Conference of the European Academy of Management Istanbul, 26-29 June 2013.
- Article "Using a Dynamic Performance Management approach to reinforce the benefits of territorial strategic planning". Co-author Carmine Bianchi. Presented at alla 35th Fall Research Conference della Association for Public Policy Analysis and Management (APPAM)- Washington D.C., 7-9 November 2013.
- Article "La performance delle imprese incubate nel Consorzio ARCA nel periodo 2003 2011: talune valutazioni sull'efficacia degli incubatori di imprese" Co-authors Umberto La Commare, Andrea Alberto Memmo, Corrado Vergara. In *Innovazione, Impresa e Territorio*. (G. Fazioe and A. Purpura, Eds.). Franco Angeli. Milano. Italia. ISBN 978-88-204-7909-1. 2014.
- Article "A Dynamic Performance Management Approach to Support Local Strategic Planning" Co-author Carmine Bianchi. Accepted for publication in The International Review of Public Administration (IRPA) - Symposium Measuring performance in complex settings: metrics and methods. 2015.

Cases

- L'Agrumaria Corleone S.p.a., Piccole e Medie Imprese e Sistemi di Direzione, 1988, Giuffrè, Milano.
- Cooptur 3 Golfi, Imprenditorialità e Cooperazione, 1989, Giuffrè, Milano.
- Migliore S.p.a., Imprenditorialità e sviluppo dell'impresa, 1991, Giuffrè, Milano.
- Molino y Pastificio Tomasello, IESE, Barcellona (Spagna), May 1994. Also published in *Empresa Familiar: Textos y Casos*, Editorial Praxis, Barcelona (Espana) 1995.
- Julliet et Godard, IESE, Barcelona (Espana), April 1996.
- Cardullo Packaging Ltd. in Etica en la Impresa Familiar, Texto y Casos, editors Miguel Angel Gallo e Domenec Melè, Editorial Praxis S.A., Barcelona, 1998.
- Pastificio Campano (A), (B), (C). 2013.
- Caso "Garbellotto S.p.A". The Henokiens Collection. September 2015.
- Caso "Grupo Eléctrico Nacional". Co-author Arlette Urrea Vargas. September 2015.

Awards

- Award for the best research paper presented at the 4th Annual Conference of the Family Business Network, Milan, October 1993, article "Training the Next Generation in Family Businesses: A Possible Key Role for the Board of Directors".
- FBN award for the best research paper presented at the 10th World Annual Conference of the Family Business Network (FBN), Stockolm 16-18 september 1999 article "The Role of the Board of Directors in Training Young Family Members in Family Businesses".

CONSULTING EXPERIENCE

Since 1985 has developed a reach consulting experience in strategy, organizational design, and various areas of family business (including strategic planning, continuity planning, generational transfer, family protocols/constitutions, governance, boards of directors) throughout Europe, Latin America and China.

Has been serving on the Board of Directors of different companies, both public and private (family and non-family owned).